



**MINUTES OF THE MEETING**  
**EXECUTIVE/ADMINISTRATION COMMITTEE (EAC)**  
**THURSDAY, DECEMBER 5, 2024**

THE FOLLOWING MINUTES IS A SUMMARY OF ACTIONS TAKEN BY THE EXECUTIVE/ADMINISTRATION COMMITTEE (EAC). AN AUDIO RECORDING OF THE ACTUAL MEETING IS AVAILABLE AT: <http://scag.iqm2.com/Citizens/>.

The Executive/Administration Committee (EAC) of the Southern California Association of Governments (SCAG) held its regular meeting both in person and virtually (telephonically and electronically). A quorum was present.

**Members Present**

**Sup. Curt Hagman, President**

**Hon. Ray Marquez, 2<sup>nd</sup> Vice President**

**Hon. Art Brown, Imm. Past President**

Hon. David J. Shapiro, Chair, CEHD

Hon. Luis Plancarte, Chair, EEC

Hon. Jenny Crosswhite, Vice Chair EEC

Hon. Mike Judge, Vice Chair, TC

Hon. Patricia Lock Dawson, Chair, LCMC

Hon. Larry McCallon, President’s Appt.

Hon. Karen Bass, President’s Appt.

Hon. Wendy Bucknum, President’s Appt.

Hon. Jan Harnik, President’s Appt.

Hon. Andrew Masiel, Sr.

*Chino Hills*

*Buena Park*

*Calabasas*

*Santa Paula*

*VCTC*

*Riverside*

Los Angeles

Mission Viejo

*RCTC*

*Pechanga Dev. Corp.*

**San Bernardino County**

**District 10**

**District 21**

District 44

Imperial County

District 47

Ventura County

District 68

Air District Representative

Member-At-Large

District 13

Riverside

TGRP Representative

**Members Not Present**

**Hon. Cindy Allen, 1<sup>st</sup> Vice President**

Hon Rocky Rhodes, Vice Chair CEHD

Hon. Tim Sandoval, Chair, TC

Hon. Lucy Dunn

*Long Beach*

*Simi Valley*

*Pomona*

**District 30**

District 46

District 38

Business Representative

**Staff Present**

Kome Ajise, Executive Director

Darin Chidsey, Chief Operating Officer



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Cindy Giraldo, Chief Financial Officer  
Sarah Jepson, Chief Planning Officer  
Javiera Cartagena, Chief Government and Public Affairs Officer  
Julie Shroyer, Chief Information Officer  
Ruben Duran, Board Counsel  
Jeffery Elder, Chief Counsel/Director of Legal Services  
Maggie Aguilar, Clerk of the Board

**CALL TO ORDER AND PLEDGE OF ALLEGIANCE**

President Curt Hagman called the meeting to order at 9:03 a.m. and led the Pledge of Allegiance.

**PUBLIC COMMENT PERIOD**

President Hagman opened the Public Comment Period.

Board Counsel Ruben Duran acknowledged there were no written public comments received before or after the deadline.

There was one member of the public with a raised hand. Mr. Lionel Mares addressed the EAC members thanking them for having the meeting in a hybrid format. Mr. Mares stated he looked forward to working with SCAG, learning, and growing and improving their communities. He stated he looked forward to working with neighborhood council, city council, and with the San Fernando Valley Council of Governments. Lastly, he wished everyone happy holidays.

Seeing no additional public comment speakers, President Hagman closed the Public Comment Period.

**REVIEW AND PRIORITIZE AGENDA ITEMS**

There was no prioritization of agenda items.

**CONSENT CALENDAR**

There were no public comments on the Consent Calendar.

Approval Items

1. Minutes of the Meeting – November 7, 2024
2. SCAG Memberships and Sponsorships

Receive and File

3. Purchase Orders, Contract and Amendments below Regional Council Approval Threshold
4. CFO Monthly Report

Member Larry McCallon, Air District Representative, noted there was a correction on the minutes that he had already told the Clerk about.

The Clerk of the Board clarified the correction was to list him on the minutes as present as opposed to absent.

Member Jenny Crosswhite, Santa Paula, District 47, also made a note about the attendance roster. She noted that the attendance roster was showing Mayor Bass as not attending any meetings and on another column, it showed her as attending two meetings. She requested if staff could fix the clerical error.

A MOTION was made (Brown) to approve Consent Items 1 through 2 and Receive and File Items 3-4. Motion was SECONDED (McCallon) and passed by the following votes:

**AYES:** Bass, Brown, Bucknum, Crosswhite, Hagman, Harnik, Lock Dawson, Masiel, McCallon and Plancarte (10)

**NOES:** None (0)

**ABSTAIN:** None (0)

**INFORMATION ITEM**

5. REAP 1 Final Program Report

There were no public comments for Item 5.

Elizabeth Carvajal, Deputy Director of Planning and Land Use, provided an overview on SCAGs REAP 1 program. She stated they understood they were grappling with a housing crisis that was decades in the making, and that there was not a one-size-fits all for tackling this issue. She stated the REAP 1

program created an opportunity for SCAG to intentionally support its partners across the region to meet their regional housing need of 1.3 million units. She stated that in 2019, SCAG was awarded \$47 million as part of the REAP 1 program. She stated this program was focused on increasing housing supply and accelerating housing production across the state. She stated that through this funding SCAG for the first time was able to provide jurisdictions with resources to meet the regional housing needs of again 1.3 million units in the sixth cycle. She reported they had successfully completed their work under REAP 1 and stated she would highlight some of the successes and project highlights. She noted that as part of this program, they funded 100 projects across the 6-county region that focused on three categories. The first category was partnerships and outreach, the second was regional housing policy solutions, and the third was sustainable community strategies. She stated that some of the lessons learned were that one, the REAP 1 program highlighted the importance of funding implementation of their sustainable community strategies. She stated jurisdictions needed the resources to do the work. The second was highlighting the importance of capacity building and accounting for regional diversity. She stated there was not a one-size fits all for addressing this issue. She explained each community was different in terms of market conditions, built environment and fundamentally, the needs of those communities. She stated the REAP 1 program was structured to address these needs which is how it was executed. She stated the last lesson learned was that it really elevated the critical role that SCAG plays in providing a clear implementation link from the visions at the state level to the actual implementation work that must happen at the local level. Additionally, she highlighted some of the projects that spanned from site assessment for housing, enhanced infrastructure, financing districts (EIFDs), housing trust and accessory dwelling unit (ADU) work. She also highlighted how a few of those project sponsors were able to secure additional funding under REAP 2.0 to further their work. The first project she highlighted was the Other-To-Residential Toolkit. She explained this was a resource that SCAG developed, that provided a step-by-step guide for jurisdictions to leverage and convert underutilized non-residential land for residential uses. It also included a toolbox and case studies. The next project she discussed was the Gateway Cities Council of Governments (GCCOG). She stated they received funding under SCAGs sub-regional partnerships program. She explained they use a lot of resources for technical assistance, and they also conducted a feasibility study for the formation of a trust. She stated they did the study, and found it was in fact, feasible to form a trust, and the Gateway Cities Affordable Housing Trust was formed. She stated they had funded two notices of funding availability for affordable housing projects, and they also received additional funding under REAP 2.0 to expand the impact of that work. She stated several jurisdictions received funding under REAP 1 to explore the feasibility of creating EIFDs and two of those were formed in the City of Covina and Yucaipa. Additionally, she explained the City of Los Angeles Housing Authority received funding to explore the feasibility of creating an EIFD around One San Pedro to support broader redevelopment and housing production. She stated that the Housing Authority for the City of Los Angeles (HACLA) also secured additional funding under REAP 2.0 to expand electrical utility capacity to support the One San Pedro project. She stated the last project she would be highlighting was an excellent collaboration between their subregional partners. She stated these

were Orange County, Ventura, and GCCOG. She stated they came together to meet a common need, ADU development. She stated they pulled their resources together and developed a series of resources that are available to stakeholders for ADU work. She stated this included model ADU ordinances, a how-to guide for interested homeowners, a website that assists local homeowners with information on ADUs, as well as an ADU address lookup system. She stated this was an example of cross-regional collaboration that could be potentially replicated. She shared Orange County was furthering this work in REAP 2.0. In closing, she highlighted that in the agenda packet they had a full list of all of the projects funded, and that they were sharing a similar presentation at CEHD that day, along with presentations from four panelists that were showcasing some of the projects SCAG funded. She stated that as an organization, REAP 1 allowed for them to expand their capacity to support housing delivery in the region. She stated the REAP 2.0 program allocated approximately \$231 million to SCAG. She indicated this was a testament to the success of REAP 1, as well as to the confidence that the State has in their collective ability to tackling this housing crisis and leveraging the funds to meet this need.

Executive Director Ajise added they spent a lot of time talking about REAP 2, as it was a lot more money. He shared REAP 1 set them up and stated that along the lines of what Elizabeth had presented, it was the smaller funding that came out of REAP 1 that was able to unleash the energy that was in the region already to get things done at the local level. He stated they were trying to demonstrate that to the state, that it did not take a whole lot to generate the capacities they needed to begin to see housing production. He stated that if they looked at the list of the 100, those projects were going to have reverberations throughout the next few years in the region in terms of affording them to move forward with more housing production. He stated he wanted to make that point when they went on a delegation trip to Sacramento. He stated they would continue to highlight this to make sure that [everyone] understood that there was something to this seed funding that the state had to allow them to work with their local agencies to get housing production started.

### **CFO REPORT**

Cindy Giraldo, Chief Financial Officer, shared staff had been busy focusing on executing the MOUs for the REAP 2 program. She reported they had also completed their final closeout report for REAP 1 projects. Furthermore, she reported that the audit of SCAGs fiscal year 24 financials was complete, and that audit findings and report would be presented to the Audit Committee the following week. Lastly, she shared that a considerable amount of effort had gone into preparing their fiscal year 26 budget. She explained it had been prepared this year, under a little bit of a compressed timeline due to the uncertainty they had earlier in the year with the REAP 2 funding. She stated they were well underway in preparing that budget and looked forward to presenting it to the members in just a few months.

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## **PRESIDENT'S REPORT**

President Hagman reported that in November they joined the SCAG delegation to tour the hydrogen home created by the SoCalGas [H2] Innovation. He thanked the team for setting it up and the host, Southern California Gas. He stated it was the first clean, renewable hydrogen power microgrid home. He stated this helped broaden their understanding of the role of hydrogen in achieving statewide greenhouse gas emission reduction goals. He thanked everyone who showed up. Furthermore, he reported it was that time of year where they kicked off the annual processes leading up to the General Assembly. He stated the nominating committee would soon initiate its yearly process to review interested candidates for Board of Officers. He stated interested parties should look out in the coming weeks for information on how to apply. He also stated that members interested in serving on the Bylaws and Resolution Committee and the Nominating Committee should submit their name to the Clerk no later than January 21, 2025. He stated that as they looked to continue supporting the development of high school and community college students interested in careers in local planning, he was seeking interested members to serve on this year's Scholarship Committee as well. He stated that if members were interested, to please contact the Clerk's office or Government Affairs Officer Rachel Wagner, to submit their interest by January 21. He stated they expected to announce appointments at the February 6th Regional Council meeting. Lastly, he reminded members they did not have an EAC meeting in January [2025].

## **EXECUTIVE DIRECTOR'S REPORT**

Executive Director Ajise reported he and the legislative team had been in Sacramento as it was the first day of session with new Assemblymembers and Senators being sworn in. He reported they had spent quality time with Senator Catherine Blakespeare. He explained she was leading the charge on prioritizing State funding for the LOSSAN corridor, which was an essential element of their system. He stated they also met with Assemblymember Sharon Quirk-Silva, who had been instrumental in helping SCAG with saving the REAP program in her subcommittee, and the last meeting they had was with Assemblymember Lori Wilson, Chair of the Transportation Committee. He stated they wanted to begin conversations about priorities that will favor the SCAG region. Executive Director Ajise shared he had an interesting conversation with Senator Ben Allen who was chairing the Environmental Committee in the Senate and had an interest in AB 375. He stated they expected that when they go back on a delegation trip, they would be making some more inroads with respect to what policies they want to see come out of the legislature. Furthermore, he shared it had been a busy month in preparation for the 2028 games. He stated SCAG was fortunate to receive a \$6 million grant from the [U.S. Department of Transportation] from the Safe Streets and Roads for All grant to help prepare for the 2028 Games. He reported the grant would fund a partnership between SCAG and the Los Angeles Department of Transportation to create safe street reconfigurations along the corridors on what they called the high injury network. He explained the high injury network was where they have the highest incidents of fatalities and major injuries on

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their system which is why they focused a lot of their safety considerations on the high injury network. He stated the grant also allows SCAG to establish regional best practices for permanent projects in the future. He also reported SCAG hosted the first Freight Industry Forum to gather a diverse set of participants including the Games Mobility Executives partners as part of their freight travel, demand management assignment for the games. He stated they discussed logistics planning for the games and learned from what had happened both in Paris and London as part of that presentation. He stated SCAG's Freight Industry Forum would continue to advise in the preparation leading to the games, and SCAG was looking forward to continuing to dialogue and engage the industry as the region collaborates in preparation for the 28 games. He stated the next Freight Industry Forum would be early next year, and they would continue to keep [the members] apprised of those developments. Moreover, he reported that on November 17 and 18, he had attended a meeting of the executive directors known as the Big 4, the four largest MPOs in the State. He stated [the agencies were] SCAG, SANDAG, SACOG, and MTC and these agencies covered about 80% of the population. He reported they met periodically to ensure that state processes make sense because it affects a lot of people and this time, they had met to discuss their shared goals about the reform of Senate Bill 375, which was the basis for the SCS work they did in a joint response letter they sent to the California Air Resources Board. Furthermore, he stated November was busy for SCAG. He stated President Hagman talked about the visit to the hydrogen house and stated it had been a well-coordinated visit, and thanked Javiera and her team for setting that up and the Gas Company for hosting them. He also shared SCAG sponsored the CoMotion LA event in November and spoke there. He stated he was on a panel to talk about electrification of the drayage system for sustainable logistics. He shared SCAG had also participated at the WTS-LA scholarship awards for exceptional young women shaping the future of transportation. He stated they presented a scholarship to Emily Tang, that will allow her to continue her studies in mechanical engineering. He stated she was a Phd candidate, and looked forward to what she would have to offer in the future. Executive Director Ajise also reported he participated in the Intelligent Transportation Society of America's Workforce Development Community of Practice meeting and gave a presentation to a "Transportation Planning and Policy" graduate-level class at the University of California, Irvine's Institute of Transportation Studies. Lastly, he stated that at the Regional Council meeting that day, they would have a presentation on the 2024 Southern California Economic Update featuring SCAG's annual economic reporting highlighting that growth in sectors such as goods movement, healthcare, and how tourism will drive the economy in the coming year. He stated they were privileged to have Kate Gordon, the Chief Executive Officer of California Forward, to moderate a panel of economists across the six counties. He stated they would also have time for in-depth conversations on the state of the economy among Regional Council members.

There were no public comments for the CFO report, President's report, or the Executive Director's report.



**ADJOURNMENT**

There being no further business, President Hagman adjourned the Meeting of the Executive Administration Committee at 9:31 a.m.

[MINUTES ARE UNOFFICIAL UNTIL APPROVED BY THE EAC]

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**Executive / Administration Committee Attendance Report**

2024-25																	Total Mtgs Attended To Date	
MEMBERS	CITY	Representing	6-Jun	27-Jun	28-Jun	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY		
Hon. Curt Hagman, President, Chair		San Bernardino County	1	1	1	1		1		1	1						7	
Hon. Cindy Allen, 1st Vice Chair	Long Beach	District 30	1	1	1	1		0		1	0						5	
Hon. Ray Marquez, 2nd Vice Chair	Chino Hills	District 10	1	1	1	1		1		1	1						7	
Hon. Art Brown, Imm. Past President	Buena Park	District 21	1	1	1	1	D	1	D	1	1						7	
Hon. David J. Shapiro, Chair, CEHD	Calabasas	District 44	1	1	1	1		1		1	1						7	
Hon. Rocky Rhodes, Vice Chair, CEHD	Simi Valley	District 46	1	1	1	1		1		1	0						6	
Sup. Luis Plancarte, Chair, EEC		Imperial County	1	1	1	1		1		1	1						7	
Hon. Jenny Crosswhite, Vice Chair, EEC	Santa Paula	District 47	1	1	1	1	A	1	A	1	1						7	
Hon. Tim Sandoval, Chair, TC	Pomona	District 38	0	0	1	1		0		0	0						2	
Hon. Mike Judge, Vice Chair, TC		VCTC	1	0	0	1		1		1	1						5	
Hon. Patricia Lock Dawson, Chair, LCMC	Riverside	District 68	0	1	1	1		1		1	1						6	
Hon. Karen Bass, President's Appt.	Los Angeles	Member-At-Large		0	0	1		0		1	1						3	
Hon. Wendy Bucknum, President's Appt.	Mission Viejo	District 13	1	0	1	1		1		1	1						6	
Hon. Jan Harnik, President's Appt.		RCTC	1	1	1	1		1		1	1						7	
Hon. Larry McCallon, President's Appt.		Air District Representative		1	1	1	K	1	K	1	1						6	
Hon. Andrew Masiel, Sr.	Pechanga Dev. Corporation	Tribal Government Regional Planning Board	0	1	1	1		1		0	1						5	
Ms. Lucy Dunn, Ex-Officio Member	Lucy Dunn Strategic Issues Mar	Business Representative	0	1	1	1		1		1	0						5	
			11	13	15	17	0	14	0	15	13	0	0	0	0	0	0	98