AGENDA ITEM 2



REPORT

Southern California Association of Governments

July 2, 2025

MINUTES OF THE MEETING EXECUTIVE/ADMINISTRATION COMMITTEE (EAC) THURSDAY, JUNE 19, 2025 – FRIDAY, JUNE 20, 2025

THE FOLLOWING MINUTES IS A SUMMARY OF ACTIONS TAKEN BY THE EXECUTIVE/ADMINISTRATION COMMITTEE (EAC). AN AUDIO RECORDING OF THE ACTUAL MEETING IS AVAILABLE AT: http://scag.iqm2.com/Citizens/.

The Executive/Administration Committee (EAC) of the Southern California Association of Governments (SCAG) held its annual retreat meeting at the Hotel Maya, 700 Queensway Drive, Long Beach, CA 90802. A quorum was present.

THURSDAY, JUNE 19, 2025

Members Present

Hon. Cindy Allen, President	Long Beach	District 30
Hon. Ray Marquez, 1st Vice President	Chino Hills	District 10
Hon. Jenny Crosswhite, 2 nd Vice President	Santa Paula	District 47
Hon. David J. Shapiro, Chair, CEHD	Calabasas	District 44
Hon. Rocky Rhodes, Vice Chair CEHD	Simi Valley	District 46
Hon. Rick Denison, Chair, EEC	Yucca Valley	District 11
Hon. Daniel Ramos, Vice Chair, EEC	Adelanto	District 65
Hon. Mike Judge, Chair, TC		VCTC
Hon. Thomas Wong, Vice Chair, TC	Monterey Park	District 34
Hon. Margaret Finlay, Vice Chair, LCMC	Duarte	District 35
Hon. Wendy Bucknum, President Appt.	Mission Viejo	District 13
Hon. Mike Goodsell, President Appt.		ICTC
Hon. Jan Harnik, President Appt.		RCTC
Hon. Lucy Dunn		Business Representative

Members Not Present

Sup. Curt Hagman, Imm. Past President		San Bernadino County
Hon. Patricia Lock Dawson, Chair, LCMC	Riverside	District 68
Hon. Karen Bass, President Appt.	Los Angeles	Member-At-Large
Hon. Andrew Masiel, Sr.	Pechanga Dev. Corp.	TGRPB Representative

Staff Present



Kome Ajise, Executive Director Darin Chidsey, Chief Operating Officer Cindy Giraldo, Chief Financial Officer Erika Bustamante, Deputy Director Finance Sarah Jepson, Chief Planning Officer Elizabeth Carvajal, Deputy Director Land Use Annie Nam, Deputy Director Transportation Philip Law, Deputy Director Regional Planning Policy & Analysis Javiera Cartagena, Chief Government and Public Affairs Officer Julie Schroyer, Chief Information Officer Jeffery Elder, Chief Counsel/Director of Legal Services Richard Lam, Senior Legal Counsel David James, Internal Auditor Ruben Duran, Board Counsel Maggie Aguilar, Clerk of the Board Perla Lopez, Special Events Producer David Milner, AV Supervisor Faith Williams, Executive Officer of Intergovernmental Affairs, Office of Mayor Karen Bass

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

The Honorable Cindy Allen called the meeting to order at 12:10 p.m. and asked Regional Council Member Mike Judge, VCTC, to lead the Pledge of Allegiance.

PUBLIC COMMENT PERIOD

President Allen opened the Public Comment Period.

The Clerk acknowledged there were no written public comments for items not listed on the agenda.

Seeing no public comment speakers, President Allen closed the Public Comment Period.

REVIEW AND PRIORITIZE AGENDA ITEMS

There was no prioritization of agenda items.

INFORMATION/DISCUSSION ITEMS

1. Welcome, Opening Remarks, Introductions, Agenda Review and Expectations



There were no public comment speakers for Item No. 1.

President Allen provided opening remarks and had EAC members and staff introduce themselves.

2. SCAG 101: Overview of Organization

There were no public comment speakers for Item No. 2.

Darin Chidsey, Chief Operating Officer provided an overview of the organization which included a review of the SCAG region, vision, mission, core values, primary roles and responsibilities, strategic plan priorities, Executive Team Organizational Chart, the agency budget, information on the new Enterprise Resources Planning System, and the overall work program.

Sarah Jepson, Chief Planning Officer, provided an overview of the Local Capacity Building – objectives and strategies and the pilot programs under this.

The EAC members and staff briefly engaged in discussions about the funding and budget differences among MPO's, the challenges and opportunities in regional planning, federal reauthorization and prioritization, local capacity programs and strategic planning, partnerships and regional diversity, and the different types of funding sources and competitive grants for active transportation projects.

3. Policy Briefs and Emerging Issues

There were no public comment speakers for Item No. 3.

Executive Director Ajise provided opening remarks and noted that they used this portion of the retreat to discuss key policy issues and emergent issues that this group needed to be familiar with and would be discussing over the year. He indicated that some of the things they would discuss were climate, cap-and-trade, and the economic outlook.

Philip Law, Deputy Director of Regional Planning Policy & Analysis, provided a presentation on the state climate policy and the opportunity and need for SB 375 reform. He noted that SB 375 required integration of long-range land use and transportation planning and that under SB 375, the California Air Resources Board (CARB) sets greenhouse gas emission reduction targets for each region. He reported that SCAG's 2012 RTP/SCS was their first iteration under these requirements leading to more efficient development patterns and increased funding for alternative transportation. He also highlighted the lack of local capacity and resources to implement SB 375 policies. He shared that CARB's 2022 progress report noted that regions were not implementing the SCS fast enough due to various barriers. It was noted that the 2024 RTP/SCS met the 19% greenhouse gas reduction target but faced delays and additional costs in the review process. He also reported that CARB was





initiating another target-setting update, which could impact the next RTP/SCS in 2028. He also discussed the need for legislative reform to address the issue with SB 375. The proposed reforms include greater transparency and consistency in the technical process with CARB, an eight-year SCS cycle that alternates with RHNA to improve data alignment and decision-maker engagement, and prioritizing resources to implement SCS and support for GHG-reducing projects. He also outlined the need to build and maintain consensus on the principles for SB 375 reform which included support from local stakeholders like the Building Industry Association, climate advocates, and local government agencies. He also noted that engagement with legislative representatives and direct engagement with CARB board members was necessary. He also highlighted the importance of a bottom-up process involving the big four MPO's and CALCOG.

The EAC members and staff briefly engaged in discussions about climate change goals not aligning with housing goals, the impact of the federal actions on California's air quality waivers, the need for sustainable funding sources, challenges of meeting targets without enabling legislation, the importance of focusing on implementation rather than technical methodologies, and the potential of aligning the SCS and RHNA cycles for transparency and resource allocation.

Mr. Law provided brief background information on cap-and trade which was a state program for reducing greenhouse gas emissions. He reported that the program establishes a limit (cap) on emissions that may be produced. He noted that companies covered by the program buy and sell (trade) emissions allowances and that the funds raised from cap-and-trade are invested in other state programs that reduce greenhouse gas emissions. He explained that over the last three years, cap-and-trade revenues had averaged \$4.4 billion per year and that current state law continuously appropriates cap-and-trade funds as follows: 25% of proceeds for High-Speed Rail; 20% of proceeds for Affordable Housing Sustainable Communities Program (AHSC); 10% of proceeds for Transit and Intercity Rail Capital Program (TIRCP); and 5% of proceeds for Low Carbon Transit Operations Program (LCTOP). He indicated that the remaining 40% of proceeds were typically appropriated to various, discretionary programs.

Javiera Cartagena, Chief Government and Public Affairs Officer, provided brief comments on the next steps for cap-and-trade. She reported that Governor Newson's proposal extended the cap-and-trade program from 2030 to 2045. She indicated that the extension was central to the 2025-2026 budget negotiations and had created heated discussions at the capital. She noted that \$1.5 billion would be reallocated to Cal FIRE for wildfire prevention and emergency response and at least \$1 billion per year to support high-speed rail. She indicated that the program was being renamed cap-and-invest to emphasize public benefits, and nearly \$3 billion had been invested in clean energy and disadvantaged communities. She mentioned that environmental justice advocates were calling for stricter caps and spending benefits for frontline communities. She also noted that the Governor's office had issued an executive order requiring recommendations on strengthening electrification within 60 days. She also discussed the ongoing negotiations and the potential for a





carve-out for a possible REAP 3.0. She also noted that there were ongoing discussions on the housing bond and the need for more attention on housing investments.

The EAC members and staff briefly engaged in discussions about the importance of understanding regional differences and advocating for programs that can be accessed effectively, the level of concern over the Governor's proposal to set aside money for Cal FIRE and high-speed rail, the potential impact on regional programs like REAP, the need to ensure resources are used effectively, the importance of advocating for equitable funding distribution and leveraging SCAG's influence, using high-speed rail funds for local rail service to support the Olympics, and the importance of regional planning and integrating land use and transportation to address program challenges.

Mr. Law provided a brief update on the latest quarterly economic roundtable. He explained that since 2009, SCAG had convened a team of independent economists representing the six-county region and key specialty areas to collaborate with staff subject matter experts to assess the economic landscape of their region. He noted that in 2022, the roundtable began meeting quarterly to discuss trends, data, and current events impacting the region's economy. He further explained that their economic program at SCAG centered around three major outputs: the December annual event; the quarterly roundtables which include a report-out that they share through various communications channel; and SCAG's Economic Trends Tool which provides supporting data. He shared that the Economic Roundtable met recently on May 22 and that key insights from the conversation were regarding the severe economic warning signs, key industry clusters, and recommendations. He shared that for a second quarter in a row, jobs declined (year over year) in every industry sector except for healthcare and social assistance, public administration (which is essentially local government), and logistics (which is wholesale trade plus transportation and warehousing). He noted that of these three job-creating sectors, logistics was the only one that was not principally taxpayer financed. He further noted that most local government jobs support public schools, which serve a declining student population. He also mentioned that upcoming tariffs, as well as major cutbacks in federal healthcare and education spending, would negatively impact these sectors, raising the real possibility of the region's total job count declining. He clarified that exposure to these risks differed by county—for example, the three sectors represented 54 percent of Imperial County jobs, but only 31 percent of Orange County jobs. He also shared that the Economic Roundtable emphasized the importance of reinforcing Southern California's core economic drivers, with particular attention to sectors weakened by recent technological and policy shifts. He also noted that the Roundtable concluded with some key recommendations as follows: 1) with federal research and development funds gutted, they would need to foster private sector support for innovation and entrepreneurship; 2) to address an uncertain investment climate and low consumer confidence, the Roundtable recommended focusing on local permit streamlining and improving the state insurance market; 3) if tariffs remain moderate, the adverse impacts on logistics and related industries would be minimal; and 5) the roundtable unanimously agreed that the



largest and clearest policy lever that exists to improve the region's economic position, was substantial CEQA reform.

EAC members reflected on the opportunities for regional leadership, including advocating for CEQA reform to remove barriers to housing production. Members also discussed the insurance challenges and the advancement of strategies to reduce the risk profile of SoCal communities through resilience efforts.

4. Proposed Regional Council Policy Manual Amendments

There were no public comment speakers for Item No. 4.

Jeffery Elder, Chief Counsel, provided an update on the proposed Regional Council Policy Manual amendments related to conflict of interest policies and international airfare. He noted that staff was recommending adding express reference to Levine Act obligations in Article III.A. (gifts/contributions) and Article III.D. (contract/decision-making disqualification) and updating citations and references and streamlining wording for better understanding. With respect to international airfare, he reported that staff was recommending amending the travel policy to allow upgrades to the next higher class within the main cabin (e.g. premium economy, economy plus) for international flights with scheduled flight time ≥ 5 hours. He also noted that business class and first-class airfare would remain ineligible for reimbursement.

EAC members and staff discussed the recommendation to allow upgrades for international flights over five hours based on a request from Immediate Past President Hagman. Staff suggested limiting the policy to international flights due to longer travel times, which would have a minimal impact on the budget. However, concerns were raised about extending the policy to domestic flights over five hours. The members noted that domestic flights to Washington, D.C. often take more than five hours. It was agreed upon to analyze the number of flights and cost impact of allowing upgrades for flights over 5 hours, both international and domestic, before making a final decision.

ADJOURNMENT

There being no further business, President Allen adjourned the EAC Retreat of the Executive Administration Committee at 3:47 p.m. to Friday, June 20, 2025 at 8:30 a.m.

FRIDAY, JUNE 20, 2025

Members Present

Hon. Cindy Allen, President	Long Beach	District 30				
Hon. Ray Marquez, 1st Vice President	Chino Hills	District 10				
Hon. Jenny Crosswhite, 2 nd Vice President	Santa Paula	District 47				





Hon. David J. Shapiro, Chair, CEHD Calabasas District 44 Hon. Rocky Rhodes, Vice Chair CEHD Simi Valley District 46 Hon. Daniel Ramos, Vice Chair, EEC Adelanto District 65 Hon. Mike Judge, Chair, TC VCTC Hon. Thomas Wong, Vice Chair, TC Monterey Park District 34 Hon. Margaret Finlay, Vice Chair, LCMC Duarte District 35 Hon. Mike Goodsell, President Appt. **ICTC** Hon. Jan Harnik, President Appt. **RCTC**

Hon. Lucy Dunn **Business Representative**

Members Not Present

Sup. Curt Hagman, Imm. Past President **San Bernadino County**

Hon. Rick Denison, Chair, EEC Yucca Valley District 11 Hon. Patricia Lock Dawson, Chair, LCMC Riverside District 68 Hon. Wendy Bucknum, President Appt. Mission Viejo District 13

Hon. Karen Bass, President Appt. Los Angeles Member-At-Large Hon. Andrew Masiel, Sr. Pechanga Dev. Corp. **TGRPB** Representative

Staff Present

Kome Ajise, Executive Director Darin Chidsey, Chief Operating Officer Cindy Giraldo, Chief Financial Officer Erika Bustamante, Deputy Diretor Finance Sarah Jepson, Chief Planning Officer Elizabeth Carvajal, Deputy Director Land Use Annie Nam, Deputy Director Transportation Philip Law, Deputy Director Regional Planning Policy & Analysis Javiera Cartagena, Chief Government and Public Affairs Officer Julie Schroyer, Chief Information Officer Jeffery Elder, Chief Counsel/Director of Legal Services Richard Lam, Senior Legal Counsel David James, Internal Auditor Maggie Aguilar, Clerk of the Board

Perla Lopez, Special Events Producer David Milner, AV Supervisor

Faith Williams, Executive Officer of Intergovernmental Affairs, Office of Mayor Karen Bass

CALL TO ORDER AND PLEDGE OF ALLEGIANCE



The Honorable Allen called the meeting to order at 8:48 a.m. and asked Regional Council Member Michael Goodsell, ICTC, to lead the Pledge of Allegiance.

INFORMATION/DISCUSSION ITEMS

1. Recap on Day 1

There were no public comment speakers for Item No. 1.

Kome Ajise, Executive Director, provided a recap of discussions had the prior day related to the budget, history of SCS and CARB, SB 375, aligning state policies, cap and trade, the economic roundtable, and policy discussions on international travel.

President Allen provided brief remarks regarding the city of Long Beach and changes in the city.

2. Presidential Priorities: Regional Council and Policy Committee Outlooks

There were no public comment speakers for Item No. 2.

President Allen expressed she was very excited to continue the strong leadership at SCAG. She reported she had three presidential priorities which were clean transportation technology, housing production, and regional planning in support of the 2028 Olympic and Paralympic games. She also reported that the city of Long Beach would be hosting 11 Olympic events, making it the largest venue city outside of Los Angeles. She shared that the events were: Beach Volleyball, Sailing, Rowing, Canoe Sprint, Handball; Water Polo, Artistic Swimming, Sport Climbing, Coastal Rowing, Marathon Swimming, and Target Shooting.

Baril Unver, Protocol Officer, provided a presentation on Long Beach's roadmap to 2028 for hosting successful games with a lasting impact. She discussed the city's preparations for major global events, including the 2028 Olympics, the FIFA Gold Cup, the NBA All-Star Weekend, the U.S. Women's Championship, and the 2027 Super Bowl. She indicated that Long Beach expected 5 million visitors over 28 days, with 1 million room nights contracted by LA 28. She shared that the city would use existing venues, focusing on water sports. She reported that the city was focusing on security, public health, sanitation, zoning permits, licenses, public transportation, and parking to ensure smooth operations. She noted that Long Beach was specifically working on improving public transportation by including stop light synchronization for the metro and increasing the number of buses and shuttles. She explained that the city aimed to create a legacy through arts, culture, and youth programs, and was actively engaging with international delegations and partners. She also reported that the city had established a governance structure, stakeholder coordination, and was in the operational planning phase, working with different departments to ensure readiness. She noted





that Long Beach had an infrastructure investment plan, Elevate 28, focusing on mobility, safety, parks, and public facilities. She also shared that Long Beach planned to have fan zones across the city, with activities on the beach and around the city, and was working with private entities to host fan zones, team houses, and activation zones.

Mr. Ajise provided comments about setting presidential priorities and limiting them to three to ensure they are attainable and can report on the milestones as they go forward.

Sarah Jepson, Chief Planning Officer, reported that she had previously provided a report on the Program Development Framework to the EAC. She briefly touched upon the four objectives they had identified in the framework, such as optimizing investment in legacy infrastructure, accelerating innovation through pilots, fostering alignment of policies and programs to manage demand for the games and beyond, and showcasing communities. She also noted that the Program Development Framework on the Olympics would go to the Regional Council in September for approval.

EAC members and staff discussed community engagement in the games and the possibility of using a tool kit to get communities involved.

President Allen shared that she had the opportunity to visit international cities to gather insights and best practices from European leaders in transportation electrification, clean energy innovation, and policy-making that could be applied in their region ahead of the 2028 Games and beyond. She expressed it was an invaluable experience, and she witnessed firsthand the strategies and innovations driving Europe's transition to a low-carbon future. She explained that the U.S. had experienced policy shifts in this area recently; however, these insights were still critical as SCAG remained committed to scaling transportation electrification, improving air quality, and fostering green economic growth.

Annie Nam, Deputy Director of Transportation, provided background information on clean transportation technology and reminded the members that in April 2023, the Regional Council adopted the SCAG clean transportation technology policy resolution. The resolution affirmed SCAG's technology neutral position and the need for equitable access to new technologies. She also highlighted accomplishments like the recently completed Zero Emission Truck Infrastructure (ZETI) study and the continued assessment of ZE workforce development needs and industry barriers, and best practices for expanding opportunities. She briefly touched upon the significant shifts in federal policies. She also noted items they were currently working on such as the Last Mile Freight Program Phase 2, CMAQ/STBG call for projects, initiating the Smart Cities Strategic Plan, and next steps for SCAG's ZETI study via a comprehensive sustainable freight plan.

With respect to the third priority - housing production, President Allen indicated that through the REAP program and immense regional collaboration, they had made strong progress – but they also





knew that the work was far from over. She noted that the next presentation would include an overview of where they were with the program and how they could continue to meet the needs of the region.

Elizabeth Carvajal, Deputy Director of Land Use, provided an update on REAP 1 completion and the REAP 2 launch. She provided information on the different programs to promote housing development, such as the Lasting Affordability Program, the RUSH program, the HIPP program, and the Subregional Partnership Program 2.0. She also reported that they would be hosting a housing workshop roadshow to create a collaborative space for addressing regional housing goals.

Ms. Jepson provided an overview of the Regional Council and Policy Committee outlooks for FY 2026.

President Allen expressed that she really like how the agenda was handled last year as she thought it was efficient pushing a lot of the business to the EAC and Policy Committees.

Mr. Ajise noted that the work of this committee allows them to set the plan for the year and to weave in the presidential priorities.

President Allen introduced the next item for discussion about the structure of the Regional Council meetings going forward. She indicated that as they continued to adapt to their post-COVID ways of work, she wanted to discuss how they can best balance business and policy needs in their meetings.

Darin Chidsey, Chief Operating Officer, discussed changes in the meeting structure over the past few years. He highlighted the success of bringing state leaders as speakers and the value of inperson participation.

The committee members engaged in discussions regarding in person participation versus remote participation. The importance of in-person meetings was noted and members emphasized the benefits of face-to-face discussions and relationships. There was a consensus by the EAC members to move the EAC meeting to 3:00 p.m. the Wednesday before the Regional Council and Policy Committees. There was also discussion about allowing one remote participation for justified absences, such as illness or travel, under the Brown Act's "just cause" exemption or other reason under the standard remote procedure requirements. There was also discussion about the time of the Policy Committees and Regional Council meetings on the first Thursday of the month.

Mr. Chidsey briefly discussed the ways members could get involved throughout the year, whether through legislative advocacy, participating in the mobile workshops or attending project milestone events.



3. Signature Events Evaluation, Government & Public Affairs Division Update

There were no public comment speakers for Item No. 3.

Javiera Cartagena, Chief Government and Public Affairs Officer, discussed the growth and success of their division in media and public affairs, highlighting the increased capacity to organize events more efficiently. She thanked the team and President Allen for hosting the event in the city of Long Beach. She also detailed the economic summit's success despite having a smaller in-house event, noting a decrease in total registration from 441 to 142 but an increase in media impressions from 41 million to 59 million. She also mentioned the addition of special elements for the General Assembly, such as an anniversary milestones timeline and video, recognition of past presidents, and changes based on feedback to enhance networking and program components. She expressed pride in the team's efforts to boost attendance and engagement at the General Assembly. She also emphasized the importance of continuous improvement and adapting to feedback to enhance future events.

The EAC committee members and staff engaged in discussions on how the General Assembly could improve. Members provided feedback on the success of the General Assembly event and highlighted the quality of speakers, content, and the effectiveness of fundraising efforts. Staff shared that feedback was often on the table placement and sponsor distribution. The need for better engagement with city managers and department heads was noted. Concerns about the potential negative perception of hosting a golf tournament were raised, despite its potential fundraising benefits. The importance of highlighting student presentations and improving communication with member cities was also emphasized.

Ms. Cartagena also provided an update on the work in media and public affairs and noted the development of a writing and style guide, graphic design standards, and web migration. She also mentioned that the government relations and legislative teams were being combined to improve efficiency and cross-training. Lastly, she highlighted the importance of maintaining a strong presence in the Inland Empire and the changes in the Riverside office.

4. Wrap up

Kome Ajise, Executive Director, thanked President Allen for leading the EAC retreat and hosting members and staff. He also indicated that he was looking forward to her leadership. He thanked the EAC members for their participation. He indicated they would feature the presidential priorities in the work they do over the coming year. His takeaway was that they had work to do and the need to enable cities to do their work. He also thanked staff for the work they did setting up the EAC retreat.



President Allen thanked everyone and wished them all safe travels.

ADJOURNMENT

There being no further business, President Allen adjourned the EAC Retreat of the Executive Administration Committee at 11:27 a.m.

[MINUTES ARE UNOFFICIAL UNTIL APPROVED BY THE EAC] //

Executive / Administration Committee Attendance Report

2025-26																	
MEMBERS	CITY	Representing	5-Jun	19-Jun	20-Jun	JUL	AUG	SEP	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY	Total Mtgs Attended To Date
Hon. Cindy Allen, President, Chair	Long Beach	District 30	1	1	1												3
Hon. Ray Marquez, 1st Vice Chair	Chino Hills	District 10	1	1	1												3
Hon. Jenny Crosswhite, 2nd Vice Chair	Santa Paula	District 47	1	1	1												3
Hon. Curt Hagman, Imm. Past President		San Bernardino County	1	0	0												1
Hon. David J. Shapiro, Chair, CEHD	Calabasas	District 44	1	1	1												3
Hon. Rocky Rhodes, Vice Chair, CEHD	Simi Valley	District 46	1	1	1												3
Hon. Rick Denison, Chair, EEC	Yucca Valley	District 11	1	1	0												2
Hon. Daniel Ramos, Vice Chair, EEC	Adelanto	District 65	1	1	1												3
Hon. Mike T. Judge, Chair, TC		VCTC	1	1	1												3
Hon. Thomas Wong, Vice Chair, TC	Monterey Park	District 34	1	1	1												3
Hon. Patricia Lock Dawson, Chair, LCMC	Riverside	District 68	1	0	0												1
Hon. Margaret Finlay, Vice Chair, LCMC	Duarte	District 35	0	1	1												2
Hon. Karen Bass, President's Appt.	Los Angeles	Member-At-Large	0	0	0												0
Hon. Wendy Bucknum, President's Appt.	Mission Viejo	District 13	1	1	0												2
Hon. Mike Goodsell, President's Appt.		ICTC	1	1	1												3
Hon. Jan Harnik, President's Appt.		RCTC	1	1	1												3
Hon. Andrew Masiel, Sr.	Pechanga Dev. Corporation	Tribal Government Regional Planning Board	1	0	0												1
Ms. Lucy Dunn, Ex-Officio Member	Lucy Dunn Strategic Issues Ma	Business Representative	1	1	1												3